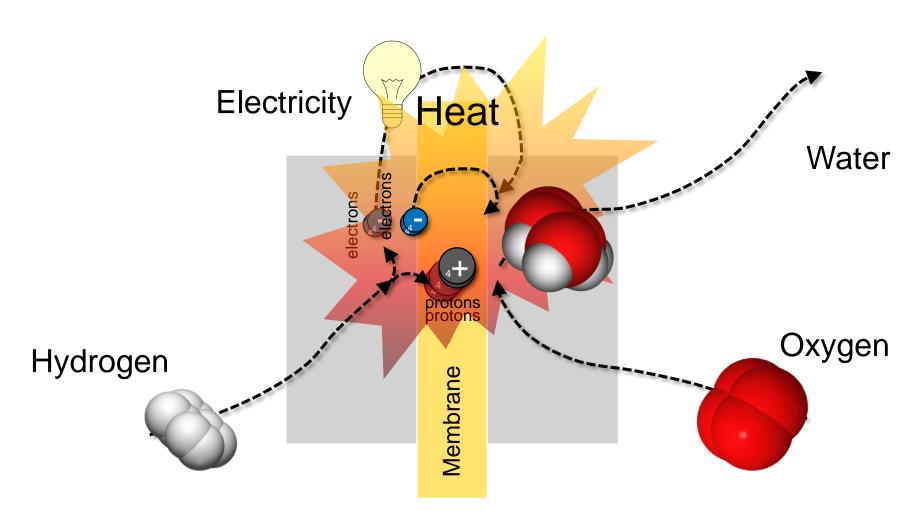
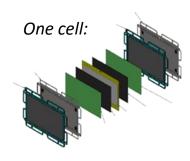


Fuel Cell System

- Fuel Cell stack (different types)
 - PEMFC [Proton Exchange Membrane Fuel Cell]
 - SOFC [Solid Oxide Fuel Cells]
 - MCFC [Molten Carbonate Fuel Cells]
 - PAFC [Phosporic Acid Fuel Cells]
 - AFC [Alkaline Fuel Cell] The one of Apollo missions
 - Direct Methanol (typically PEM)
- Fuel Cell system BOP (Balance Of Plant)
 - Air (or oxigen) loop
 - Fuel (Hydrogen) loop
 - Coolant loop
 - Power Electronics
 - Control
 - Fuel reservoir (hydrogen cylinders)
 - Energy/Power Buffer (batteries or similar)

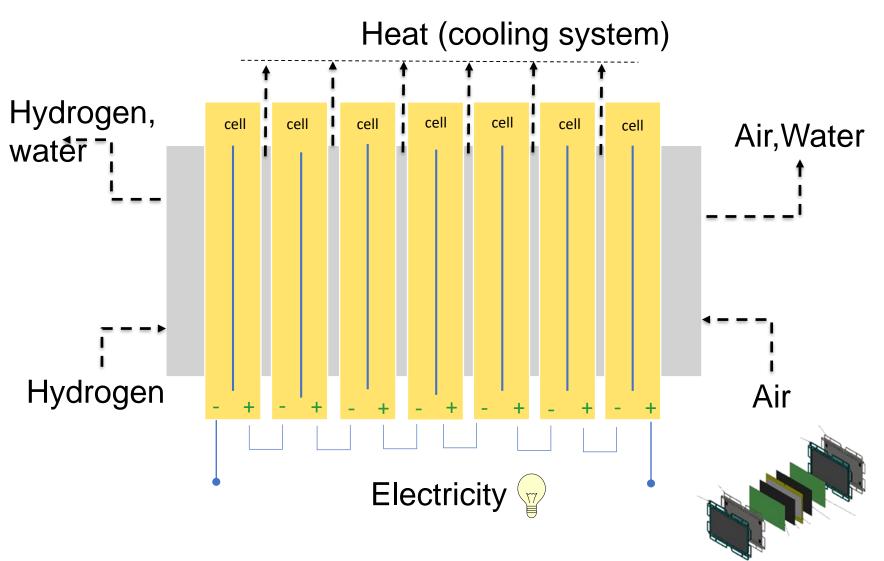
Fuel Cells 'controlling the power of hydrogen'





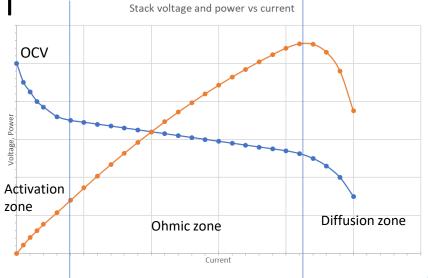
PEM fuel cell stack / system

- Membrane
- Electrode (Pt based catalyst)
- · GDL (Gas diffusion Layer)
- Membrane must be humid
- Cell must not be flooded
- Supply hydrogen and oxygen(Air) in the right quantity, temperature, humidity and pressure and evacuate the excess
 - Air compressor, filter, intercooler, exhaust
 - Hydrogen loop
- · Evacuate water produced by the reaction
 - Exhaust system
- Maintain temperaure control
 - · Cooling system (radiators or similar)
- Maintain water balance (not dry, not flooded)
 - Control system
- Manage Power
 - Power Electronics, battery
- Manage safety
 - Safety features



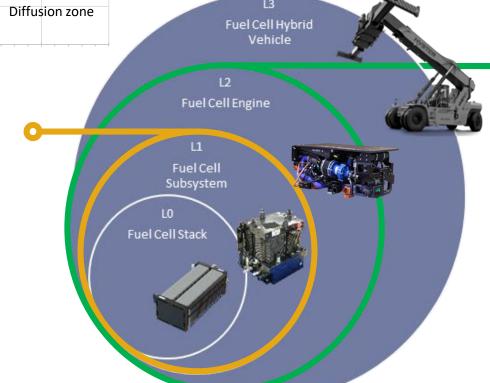
Fuel Cell system





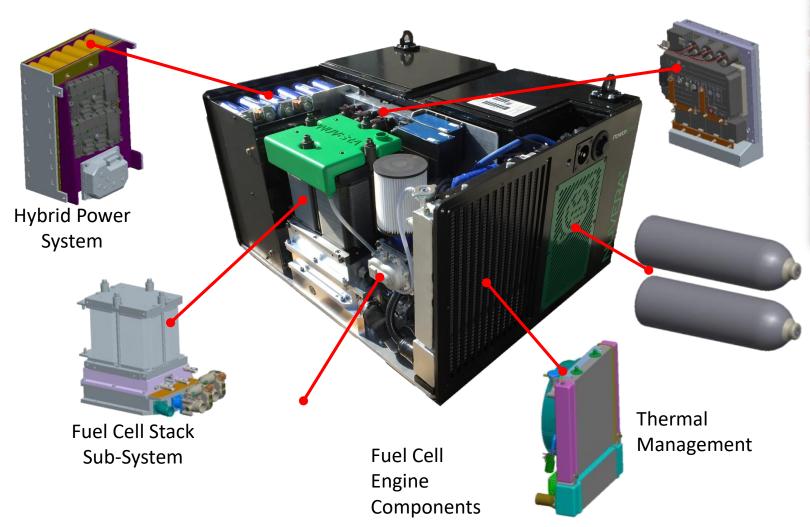
Stack efficiency = Cell voltage / 1.25 System eff < Stack eff

Because of parasitic losses (compressor, etc)





Fork-lift truck Application





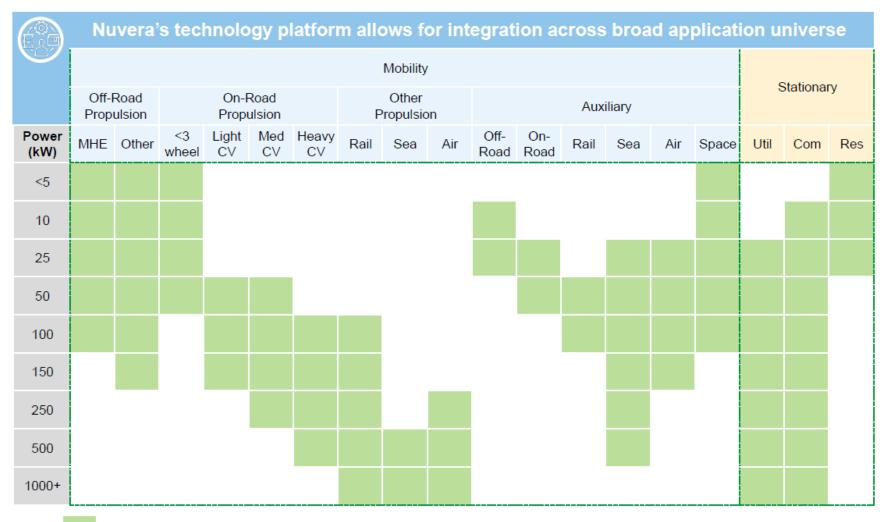


Power for a Full Range of Vehicles



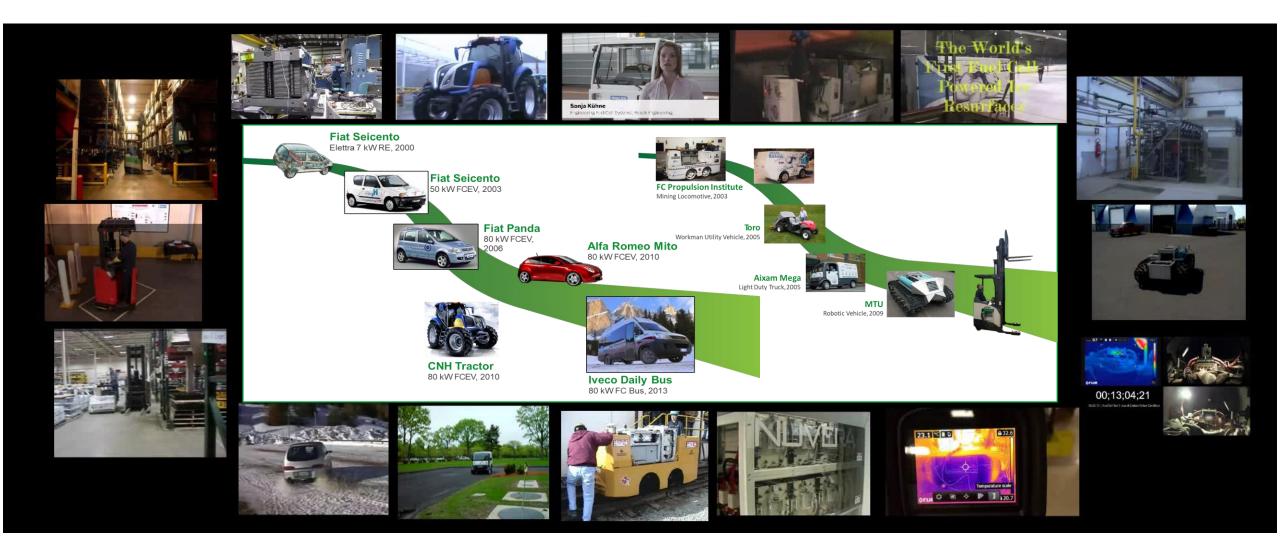
If it moves, it needs a fuel cell engine.

3. Broadest potential application set



Nuvera's technology and product relevance for different applications

25+ Years of Mobility Experience



Supporting Volume Growth

Automated assembly and control equipment

- ✓ Low-cost / high-volume manufacturing capability
- ✓ High quality assurance
- ✓ Manufacturing processes developed at Nuvera HQ for duplication at other plants
- ✓ Expandable production capacity build-up







Versatile Applications



Hyster® Top Loading Container Handler

Twin E-45 Fuel Cell Engine Configuration 90 kW Total Power

Flexible Configuration

Multiple fuel cell engines can be integrated into a single drivetrain or power system to deliver higher power





Certification Awarded

Nuvera fuel cell motive power solutions certified by Chinese national motor vehicle inspection center





Customization to meet local market requirements

报告编号:QM20EB1QL1041

















燃料电池发动机性能

产品名称: 燃料电池发动机

产品型号: Nuvera E-60-HD-L3

受检单位: 纽威莱燃料电池(浙江)有限公司

检验类别: 强制性试验



Access the SMVIC portal at miit.gov.cn for additional details

Fuel Cell Engine Layout

FC Stack

Compact Nuvera® Fuel Cell Stack provides high efficiency

Embedded Controller

Simplified vehicle integration and engine operation

Air Compressor

Fully integrated. No additional sourcing, packaging, or cost.

Coolant Pump

Fully integrated. No additional sourcing, packaging, or cost.

> Vibration Isolation Air Supply

Hydrogen Supply

Proprietary ejector circulates hydrogen without electricity and further boosts efficiency

Coolant Connections (Radiator)



Standardized inputs and outputs simplify interconnection to vehicle powertrain



Power Out (+)

Power Out (-)

Nuvera enabling customer success



Experienced and highly responsive global customer application engineering team

Customer Access and Product Influence

- ✓ Participates in customers' product design reviews and planning
- Provides customers access to decades of knowledge resulting in continued hydrogen and fuel cell innovation

Documentation and Training

- √ Tailor-made customer-facing integration documentation
- ✓ Customized training material and presentation
- ✓ Product manuals

Matching high-performance products with knowledge and expertise

- ✓ Highly-trained global support team
- ✓ Remote and on-site support
- ✓ Direct service and aftermarket support



<u>Top Loader</u> Port of Los Angeles



Reach Stacker

Port of Valencia, Spain

(forthcoming)



Passenger Bus Chinese Cities

Some numbers

- Fuel Cell car
 - Typically 0,75-1 kgH₂ / 100 km
 - Hydrogen tanks 4-6 kgH₂
- Fuel Cell Bus
 - Typically 5-7 kgH2 / 100 km
 - Hydrogen tanks 20-30 kgH₂
- Fuel Cell counterbalance lift truck
 - Typically 1 kgH2 / shift
 - Hydrogen tank 1 kgH₂
- Hydrogen energy content 120 MJ/kg (Gasoline 43 MJ/kg)
- A fuel cell system @50% electrical efficiency 1 kgH $_2$ -> 60 MJ (16,67 kWh) of electrical energy (in the same ballpark of a battery car)



Summary

- Anything that requires energy could use an hydrogen fuel cell
- Feasibility and advantageous are intended vs competing technologies on technical, economical and environmental point of view.
- At this stage of development we believe intense and heavy duty mobility applications are the most promising in a near near/medium term horizon
- Green hydrogen and fuel cell application can heavily contribute to the EU neutral carbon emission goal by 2050.